



Building Momentum

Renewing our brand



This has been an exciting and momentous year for us. In October 2008, we officially announced the renaming of our organization to Food Banks Canada.

The Canadian Association of Food Banks has served the food bank community across the country for more than two decades. Building on our strengths, we entered 2008 with a new accountability framework, restructured resources, and a strong foundation for governance. These changes provided the basis for our new brand, with input from Members, donors and key opinion leaders. We developed a renewed, revitalized brand that reflects our strengthened position as a voice for hungry Canadians.

Our new name and new logo identify Food Banks Canada as the national organization that represents the food bank community across Canada. They also reflect our objective to be an action-oriented, collaborative, member-driven organization,

one that strives to reduce hunger in Canada by addressing both the short-term need for food and longer-term solutions.

This clear position and revitalized mandate are a galvanizing force for our dedicated Members, with whom we work in partnership, our supporters and our talented staff, who are so committed to our cause. Working together under the new branding, we will have a greater impact with donors, government, and the general public in the work we do on behalf of Canada's hungry.

For us, 2008 has truly been a year where we have created momentum behind the organization's renewed commitment to those we seek to help.

More than 700,000 individuals are assisted by food banks each month in Canada.

We are Food Banks Canada

Food Banks Canada draws on the expertise of our Members, Affiliate Members, Member Council, Board of Directors, and our staff to fulfill our mission to reduce hunger in Canada.



Food Banks Canada supports the food bank community across Canada by acquiring and sharing food and funds, developing national partnerships and programs, and actively engaging our Members and Affiliate Members across the country to lead the discussion on hunger at the national level.

Food Banks Canada's Members provide provincial leadership direction and support to Food Banks Canada, and act as the voice of the Affiliate Member food banks at the provincial level. Members share information and initiate and coordinate programs and services with their member food banks. These include National Hunger Awareness Day, data gathering for *HungerCount*, and food distribution through the National Food Sharing System.

Food Banks Canada's Affiliate Members provide direct support to hungry individuals and families by acquiring and distributing food through hampers and food programs. Affiliate Member food banks run local food and fundraising programs and are instrumental in providing research input for *HungerCount*. Many also provide services such as adult education, job counseling, advocacy for clients, and other supports.

Member Council

The Member Council is a forum to share important information about operational issues. The Council provides input on Food Banks Canada's national programs and supports the implementation of provincial programs and opportunities. The Council consists of two representatives from each Member.

Food Banks British Columbia

Brent Palmer, The Mustard Seed
Cheryl Prepchuk, Greater Vancouver Food Bank Society

Alberta Food Banks

Marjorie Bencz CM, Edmonton's Food Bank
Bruce Ironshirt, Blood Tribe Family and Community Support Services Office

Food Banks of Saskatchewan Corporation

Bill Hall, Battlefords District Food & Resource Centre
Wayne Hellquist, Regina & District Food Bank Chair, Member Council, and Food Banks Canada Board Member

Manitoba Association of Food Banks

Ann Kishka, Evergreen Basic Needs Committee Inc.
David Northcott, Winnipeg Harvest

Ontario Association of Food Banks

Sandy Singers, Partners in Mission Food Bank
Adam Spence, Ontario Association of Food Banks

Food Banks Quebec

Richard Décarie, Food Banks Quebec
Jean Pigeon, Moisson Outaouais
Food Banks Canada Board Member

New Brunswick Association of Food Banks

Donna Linton, Volunteer Centre of Charlotte County Inc.
Glenn Rioux, Grand Falls Regional Food Bank Inc.

FEED NOVA SCOTIA

Kirk McGrath, FEED NOVA SCOTIA
Dianne Swinemar, FEED NOVA SCOTIA

P.E.I. Association of Food Banks

Mike MacDonald, The Upper Room Hospitality Ministry

Community Food Sharing Association of Newfoundland and Labrador

Marlane Marshall, Community Food Sharing Association
Eg Walters, Community Food Sharing Association

Building momentum across Canada

Dear supporters,

As we look back on 2008 it is incredible to see the positive development throughout our organization. Working together with Members, Affiliate Member food banks, and partners in new ways, we have been able to build our support of the food bank community and the many people using emergency food programs nation-wide.

As a renewed organization we have set the foundation that will enable us to achieve our mission to reduce hunger in Canada. We are reasserting ourselves and our role as a national member-driven organization – as reflected by our new name – by strengthening our relationships and operating from a strong financial foundation. And we are doing this while embracing our values of teamwork, transparency, and integrity.

We are excited to announce that Her Excellency the Right Honourable Michaëlle Jean has become a Patron of Food Banks Canada. This is a wonderful example of how we are building momentum in the work that we are doing.

Nevertheless, the fact remains that the situation for hungry Canadians has not changed. We continue to see high numbers of people across our country – more than 700,000 each month, based on our *HungerCount 2008* research – accessing food banks and emergency food programs.



While 2008 was a year of enormous challenges for Canada and the world, we look to the year ahead with hope: that Canadians will continue to support others in need, as they have done so generously in the past.

On behalf of Food Banks Canada, we thank you. We look forward to working with renewed commitment to fulfill our mission to reduce hunger across the country.

Diana MacKay
Chair of the Board

Katharine Schmidt
Executive Director

Our Board of Directors

Michael Bay*
Barrister
Consultant and Educator

Steve Dobronyi
Manulife Financial

Robin Garrett
Ontario Tourism & Marketing
Partnership Corporation

Wayne Hellquist
Regina & District Food Bank
Chair, Member Council
Chair, Resource Development
Board Committee
Chair, Governance Committee

Ray Leach
APS Alternative Processing Systems Inc.

Michel LeBel
EBITD Financial Advisory Corporation
Chair, Audit and Finance Board
Committee

Ron L'Esperance
CFN Consultants (Atlantic) Inc.
Vice-Chair of the Board
Chair, Government Relations
Board Committee

Diana MacKay
The Conference Board of Canada
Chair of the Board

Aaron Margolis
Investors Group Financial Services
Chair, Marketing and
Communications Board Committee

Suzanne McLeod-Chartrand
Metis Child, Family and
Community Services

Brian Meagher*
Purolator Courier Ltd.
Treasurer of the Board



Back Row: Fred Schaeffer, Ray Leach, Wayne Hellquist, Ron L'Esperance, Diana MacKay, Riki Turofsky, Katharine Schmidt, Michel LeBel, Suzanne McLeod-Chartrand, Steve Dobronyi
Seated: Jean Pigeon, Robin Garrett, Aaron Margolis, Cathy Webster

Jean Pigeon
Moisson Outaouais
Member Council Representative

Fred Schaeffer
McCain Foods (Canada)

Katharine Schmidt
Food Banks Canada
Executive Director

Riki Turofsky
Opera Singer
Secretary of the Board

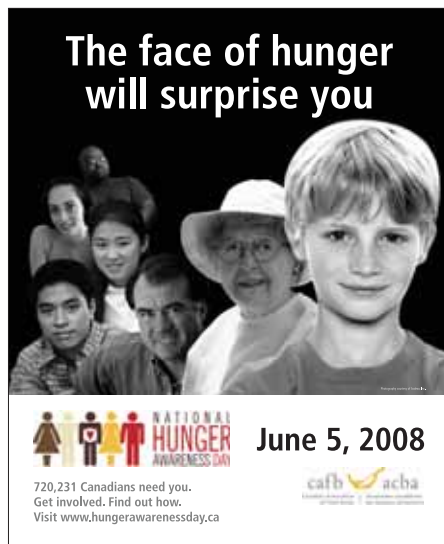
Cathy Webster
Kraft Canada Inc.
Chair, Nominating Committee

*Not present for photo.

We work on behalf of hungry Canadians

Food Banks Canada leads national initiatives in order to bring about positive change on behalf of our nation's hungry. These include advocacy, food acquisition and sharing, as well as raising awareness of the issue of hunger. Here are highlights of 2008 activities.

BUILDING AWARENESS: National Hunger Awareness Day



Since 2006, our organization has marked National Hunger Awareness Day in the first week of June to inform Canadians about the problem of hunger. In partnership with our Members and Affiliate Member food banks, food bank clients, and a range of generous supporters, Food Banks Canada tells the story of people assisted by food banks. We shed light on the reasons why so many are unable to provide enough food for themselves and their families, and what can be done to reduce the number of people who are hungry in Canada.

National Hunger Awareness Day is made possible through the participation of food banks across the country and by the financial support of our generous sponsors, many of whom engaged their employees in Hunger Awareness Day activities: Sodexo, Campbell Company of Canada, ING Real Estate Canada, Investors Group Inc., Kraft Canada Inc., McCain Foods (Canada), Nestlé Canada Inc., Purolator Courier Ltd., Pepsi QTG.

Nearly one-fifth of households assisted by food banks report that current or recent employment is their primary source of income.

BUILDING NETWORKS: Food and Fund Sharing

National Food Sharing System

Food Banks Canada's National Food Sharing System (NFSS) acquires and shares large scale industry donations of food and consumer products with its Members and Affiliate Member food banks. In 2008, a total of 7,288,415 pounds of safe quality food was shared. Additionally, progress was made on two important projects.

Food Acquisition Initiative

In 2008, Food Banks Canada began initial preparations to ramp up food-raising efforts by establishing a Board-directed Working Group with a mandate to focus on new, proactive methods of food acquisition. Having laid the groundwork in 2008, we plan to move forward with this project in 2009 focusing on the most needed food items.

Safe Food Handling Project

Thanks to the generous support of the Agriculture and Agri-Food Canada Canadian Food Safety and Quality

Program, and our Safe Food Handling Steering Committee of industry experts, we now have Canadian Food Inspection Agency-approved standards that have been tested in eight food banks across Canada. We are now ready to roll out a training program across Canada to help food banks understand and implement the new standards.

The goal of the project is to provide food bank clients with safe, good quality food, while ensuring food donations are being handled correctly.

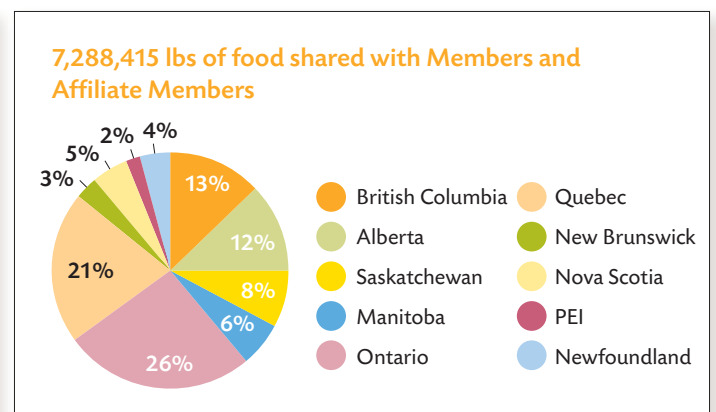
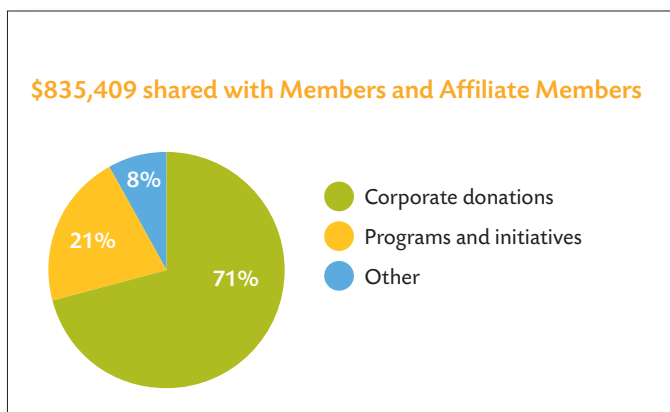
Sharing Funds

Food Banks Canada's programs and partnership activities enable us to share funds with Members and Affiliate Members to support their initiatives. In 2008 Food Banks Canada shared \$835,409.



Photo Credit: FEED NOVA SCOTIA

For every \$1 invested into the NFSS, Food Banks Canada is able to acquire and share \$8 worth of food and consumer products.



BUILDING MOMENTUM: Advocacy Initiatives

Food Banks Canada is dedicated to being a solutions-based, collaborative partner in the quest to reduce hunger in Canada. This includes advocating year-round for forward-thinking policies that will reduce the need for food banks, and working with federal government partners to improve existing policies and programs.

In 2008 we focused on building relationships with important

organizational partners, and we succeeded in influencing discourse at the national level through presentations and submissions to government, federal election activities, and collaborations with the federal bureaucracy.

To support our Members and Affiliate Members, we developed the Food Banks Canada Government Relations Toolkit, a comprehensive resource designed

to help smaller food banks and other organizations who wish to begin or expand public education and advocacy activities. The toolkit is a key element in our ongoing role as a public policy and advocacy leader to our network.

BUILDING A FUTURE: *HungerCount 2008*

Each year, the *HungerCount* report provides a comprehensive national overview of the problem of hunger, and lays out a number of proposals for reducing hunger in Canada.

HungerCount is the only annual national survey of food banks and meal programs in Canada. It is an essential resource for researchers, social advocates, government officials, and others working on issues of hunger and low income.

HungerCount 2008 showed that, after more than a decade of robust economic growth, food bank use was 6% higher in 2008 than in 1997. Key *HungerCount 2008*

statistics can be found throughout the pages of this Annual Report.

For more information, the full report is available on our website, at www.foodbankscanada.ca.



Our donors make it possible

The important work of Food Banks Canada, our Members, and our Affiliate Members is possible only through the generous support of corporate partners and individuals who provide donations of food, funds, transportation, and in-kind services. Thanks to the vision of our donors, families and individuals can receive the help they need.

FINANCIAL AND GIFTS-IN-KIND

Key Partner (over \$100,000)



STRONGER COMMUNITIES TOGETHER™



Partner (\$50,000-\$99,999)



Supporter (\$10,000-\$49,999)

Arcturus Realty Corporation

AstraZeneca Canada Inc.

Best Choice Transport

Bourassa Transport

Bridgemark Branding & Strategic Design

Buckley Cartage

Gowling Lafleur Henderson LLP

IA Clarington

International Truckload Services

JD Smith & Sons

KCI Medical Canada, Inc.

London Life Employee Charity Trust

Nestlé Canada Inc.

Oceanex

Pampered Chef Canada Ltd.

Robert Transport

Syngenta Crop Protection Canada Inc.

Estate of Mr. Thomas Thompson

Contributor (up to \$10,000)

ACH Food Companies Inc.

Advantage/CKN

Aecome

Alternative Processing Systems Inc.

Bernardin Ltd.

Bristol-Myers Squibb Canada Inc.

C.B. Powell Limited

Canadian Institute of Financial Planners

Canadian Labour Congress

Concord National Inc.

Corporate Express Canada Inc.

Davis LLP

Dr. Oetker Limited

EMI Music Publishing

Ford Models Canada Inc.

Foster's Wine Estates Canada

Frito Lay Canada

GlaxoSmithKline Foundation

Group Connect Ltd.

Joey's Restaurants

Kisko Products

Lantic Sugar Ltd.

Lundbeck

McCain Foods (Canada)

Nielsen Canada

Pepsi-QTG Canada

Powell Corp

Power Corporation of Canada

PPG Canada Inc.

Principal Sales Inc.

Research In Motion Ltd.

Sodexo Foundation Inc.

Tetley Canada Inc.

TIC Travel Insurance Coordinators Ltd.

United Van Lines (Canada) Ltd.

Vancouver City Savings Credit Union

XTL Transport Inc.

Special Mention

We extend a special thanks to the Estate of Stephen and Sophie Lewar for their significant contribution to Food Banks Canada.

Almost 20% of households assisted by food banks receive a pension or disability-related income supports.

FOOD AND CONSUMER PRODUCTS

We thank the following companies for their donations, which have been shared through Food Banks Canada's National Food Sharing System.

Partner (500,000 lbs-1 million lbs)



Supporter (100,000 lbs-499,999 lbs)

Coca Cola Ltd.
ConAgra Foods
Confederation Freezers
Daily Bread Food Bank

Egg Farmers of Canada
H.J. Heinz Co. of Canada
Lakeside Logistics

Contributor (up to 100,000 lbs)

Adel Corporation
Appletiser
Astra Trade
Attends Healthcare Products
Buendia Coffee LLC
The Clorox Company of Canada Ltd.
Dare Foods Ltd.
Dominion
Eland Logistics
Godiva Chocolatier Inc.
Grayco Sales
Hain Celestial Canada

Harmony Logistics Canada Inc.
Kimberley-Clark Corporation
The Korex Companies
Kriska Transportation
Maple Leaf Foods Canada
Mars Canada Inc.
Mead Johnson Nutrition Canada
Nestlé Canada Inc.
Novartis Medical Nutrition
NutriSystem Canada ULC
Ocean Spray International Services
Omstead Foods Ltd.

Pepsi-QTG Canada
Poppies International
Redpath Sugar Ltd.
Seneca Foods Corp.
Smucker Foods of Canada Co.
Sobeys Inc.
SoyaWorld Inc.
Starbucks Coffee Company
Sun-Maid Growers of California
Tyson Foods Inc.
VersaCold
Willy's Pickle Products Ltd.

Auditor's Report on Summarized Financial Statements



Deloitte & Touche LLP
5140 Yonge Street
Suite 1700
Toronto ON M2N 6L7
Canada

Tel: 416-601-6150
Fax: 416-601-6151
www.deloitte.ca

To the Board of Directors of
Food Banks Canada
(formerly, The Canadian Association of Food Banks)

The accompanying summarized statement of financial position and statements of operations and of changes in net assets are derived from the complete financial statements of Food Banks Canada as at December 31, 2008, and for the year then ended, on which we expressed a qualified opinion in our report dated January 30, 2009, as we were unable to satisfy ourselves concerning the completeness of revenue from donations and fundraising activities. The fair summarization of the complete financial statements is the responsibility of management. Our responsibility, in accordance with the applicable Assurance Guideline of The Canadian Institute of Chartered Accountants, is to report on the summarized financial statements.

In our opinion, the accompanying financial statements fairly summarize, in all material respects, the related complete financial statements in accordance with the criteria described in the Guideline referred to above.

These summarized financial statements do not contain all the disclosures required by Canadian generally accepted accounting principles. Readers are cautioned that these statements may not be appropriate for their purposes. For more information on the organization's financial position, results of operations and cash flows, reference should be made to the related complete financial statements.

A handwritten signature in black ink that reads "Deloitte & Touche LLP".

Chartered Accountants
Licensed Public Accountants
January 30, 2009

Member of
Deloitte Touche Tohmatsu

37% of those assisted by food banks are children.

Summarized Statement of Financial Position

as at December 31, 2008

	2008	2007
Assets		
Current		
Cash	\$ 322,225	\$ 237,938
Investments	1,401,780	1,685,265
Accounts receivable	646,832	210,279
Prepaid expenses	22,888	33,465
	2,393,725	2,166,947
Capital assets	25,200	26,899
	2,418,925	2,193,846
Liabilities		
Current		
Accounts payable and accrued liabilities	374,593	236,535
Deferred contributions	175,178	341,862
	549,771	578,397
Net assets		
General Fund		
Unrestricted	701,916	463,811
Invested in capital assets	25,200	26,899
Internally restricted	1,052,075	1,052,075
Externally restricted	89,963	72,664
	1,869,154	1,615,449
	\$ 2,418,925	\$ 2,193,846

Summarized Statement of Changes in Net Assets

year ended December 31, 2008

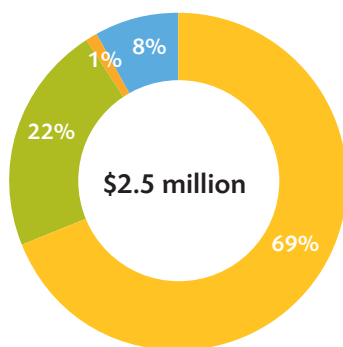
	2008							2007		
	General Fund		Internally Restricted				Externally Restricted	Total	Total	
	Unrestricted	Invested in Capital Assets	Operating Reserve Fund	Special Projects Fund	Stephan & Sophie Lewar Fund	Disaster Relief Fund	Total	Syngenta Fund		
Balances, beginning of year	\$463,811	\$26,899	\$78,000	\$14,400	\$900,000	\$59,675	\$1,052,075	\$72,664	\$1,615,449	\$1,168,000
Excess (deficiency) of revenue over expenses for the year	245,601	(9,195)	-	-	-	-	-	17,299	253,705	447,449
Purchase of capital assets	(7,496)	7,496	-	-	-	-	-	-	-	-
Balances, end of year	\$701,916	\$25,200	\$78,000	\$14,400	\$900,000	\$59,675	\$1,052,075	\$89,963	\$1,869,154	\$1,615,449

Summarized Statement of Operations

as at December 31, 2008

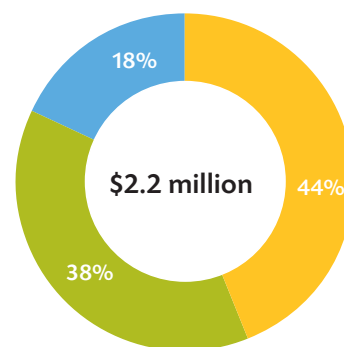
	2008	2007
Revenue		
Donations and fundraising		
Corporate	\$ 944,456	\$ 731,680
Cause related marketing	96,043	28,495
Programs and initiatives	549,920	739,266
Food bank memberships	20,400	20,380
Individual contributions	41,200	30,867
	1,652,019	1,550,688
Interest income	59,730	66,771
Funding for redistribution	661,805	1,134,646
Class Action Proceeds	98,145	460,984
Miscellaneous income	6,246	7,584
Available for operations	2,477,945	3,220,673
Expenses		
Staff support	608,631	521,627
Food solicitation	–	299,448
Programs and initiatives	695,490	507,938
Administration	239,098	266,454
Transportation	19,216	43,111
	1,562,435	1,638,578
Redistribution of funding	661,805	1,134,646
	2,224,240	2,773,224
Excess of revenue over expenses	\$ 253,705	\$ 447,449

2008 Revenues



- Corporate & Cause related marketing
- Programs and initiatives
- Membership fees
- Other income

2008 Expenses



- Programs and initiatives
- Funds shared with Members and Affiliate Members
- Administration

Our Members

Food Banks Canada's Members are the 10 Provincial Food Bank Associations.

Food Banks
British Columbia



Food Banks of
Saskatchewan
Corporation

Manitoba
Association of
Food Banks



P.E.I. Association
of Food Banks





Food Banks Canada
2968 Dundas Street West
Suite 303
Toronto, ON M6P 1Y8
Canada

Tel: 416-203-9241
Toll Free: 1-877-535-0958
Fax: 416-203-9244
info@foodbankscanada.ca
www.foodbankscanada.ca

